

June 25, 2026

Dr. Terrance Ford, President
Foster College
7200 South Hampton Road
Dallas, TX 75232
[REDACTED]

Dear President Ford:

Greetings in the name of our Lord Jesus Christ. This letter is your official notification of ABHE Commission on Accreditation actions relative to Foster College. The ABHE Commission on Accreditation reviewed your institution at its June 16, 2026 meeting and took the following action:

Acknowledge receipt of the FY 2025 audit, management letter, and Annual Institutional Update (AIU) financial data for Foster College (TX) and accept the explanation for late submission of the audit and related materials. Disapprove the explanations provided by Foster College (TX) concerning a Financial Responsibility Composite Score (FRCS) below 1.0, material weakness and a going concern statement in the audit, and more than three financial operations triggers. Place Foster College (TX) on warning in light of the Commission on Accreditation's judgment that the institution marginally complies with ABHE Institutional Accreditation Standards listed below.

Require a progress report, due November 15, 2026, addressing the following concerns:

- **Standard 5: EE 2 (Documented evidence of financial stability, including adequate revenue streams to realize institutional mission and sufficient financial reserves to enable effective response to unforeseen financial circumstances and enrollment fluctuations)**
- **Standard 5: EE 3 (Documented evidence of a budgeting process, informed by institutional planning, that serves as an effective instrument of financial oversight)**
- **Standard 5: EE 4 (Documented evidence of risk management policies and procedures and adequate internal controls sufficient to safeguard assets and protect personnel from accusations of wrongdoing)**

Warning is a negative, public action indicating that the COA has determined that an institution is in substantial compliance with ABHE standards, but meets one or more standards with sufficient weakness that, if the current trend is not altered, the institution is in jeopardy of being found out of compliance with a standard in the near future and placed on probation. The institution retains accredited status with ABHE during a period of warning, and will be subject to periodic monitoring, which may include progress reports and/or focused visits by COA staff or evaluation teams. If weaknesses are not resolved within the time specified (usually one year), the COA may (1) extend the warning for a second year, (2) place the institution on probation, (3) order the institution to show cause why its accreditation should be continued, or (4) withdraw accreditation. Warning is

rarely extended beyond two years. Rather, an institution that fails to strengthen specified weaknesses by a stated COA deadline is placed on probation. Warning is not an appealable action.

ABHE provides notification of the action to the United States Department of Education, state and provincial postsecondary education offices, and recognized accrediting agencies at the same time as notification is provided to the institution. Within 24 hours of this notification, the action and the reasons for the action will be posted to the ABHE website and appear on the Accreditation Fact Sheet in the institution's directory listing at www.abhe.org/directory. A link to this action letter will also be available on the ABHE website. **Within seven (7) days after receiving notification from the COA of a decision to place the institution on warning (this letter), the institution will publish notice of the action to its website as stated below:**

"The ABHE Commission on Accreditation has placed Foster College (TX) in light of the Commission on Accreditation's judgment that the institution marginally complies with the following ABHE Institutional Accreditation Standards:

- Standard 5: EE 2 (Financial stability, including adequate revenue streams to realize institutional mission and sufficient financial reserves to enable effective response to unforeseen financial circumstances and enrollment fluctuations)
- Standard 5: EE 3 (A budgeting process, informed by institutional planning, that serves as an effective instrument of financial oversight)
- Standard 5: EE 4 (Risk management policies and procedures and adequate internal controls sufficient to safeguard assets and protect personnel from accusations of wrongdoing)

The institution retains accredited status with ABHE during this period of warning and will be subject to periodic monitoring, which may include progress reports and/or focused visits by Commission on Accreditation staff or evaluation teams. If weaknesses are not resolved within the time specified (usually one year), the Commission on Accreditation may (1) extend the warning for a second year, (2) place the institution on probation, (3) order the institution to show cause why its accreditation status should be continued, or (4) withdraw accreditation status. Warning is rarely extended beyond two years."

In addition to required submission of the progress report by November 15, 2026, the institution is expected to send representatives to meet with the COA at the February 2027 meeting to respond to questions relating to concerns. At that time, the COA will act to remove warning, continue warning, or impose another sanction, depending on the progress made in strengthening compliance with the ABHE Standards referenced in the motion above.

The effective date of this action is June 16, 2026. Please see the Report Guide at www.abhe.org/accreditation/accreditation-documents/ for assistance in formatting and submitting any reports required by the Commission.

Please do not hesitate to contact me or Shane Wood, your Commission Staff Representative, with any questions that arise regarding this communication. May God continue to bless your service in biblical higher education.

Sincerely,

A handwritten signature in cursive script that reads "Lisa L. Beatty".

Lisa L. Beatty, Ph.D.

Executive Director, Commission on Accreditation

cc: Rev. Lelious Johnson, Board Chair, [REDACTED]
Dr. Joel Wilson, Accreditation Liaison, [REDACTED]