

What Every President Needs from Faculty Leaders

ABHE Annual Meeting
Wednesday, February 15, 2023





1. The President needs faculty leaders to know that the house is on fire.

- Faculty need a sense of urgency



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- Faculty need a sense of urgency
- Faculty need to trust the president to handle the emergency



1. The President needs faculty leaders to know that the house is on fire.

What does trust look like?

- Giving the President the benefit of the doubt.
- Becoming Partners—“sharing the burden of the fragility of your school.”



2. The President needs faculty leaders to help the faculty be the faculty.

- Honest Broker



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- Honest Broker
- Courageous Counselor



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- Honest Broker
- Courageous Counsellor
- Mission Keeper



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- Honest Broker
- Courageous Counsellor
- Mission Keeper
- Model of Excellence

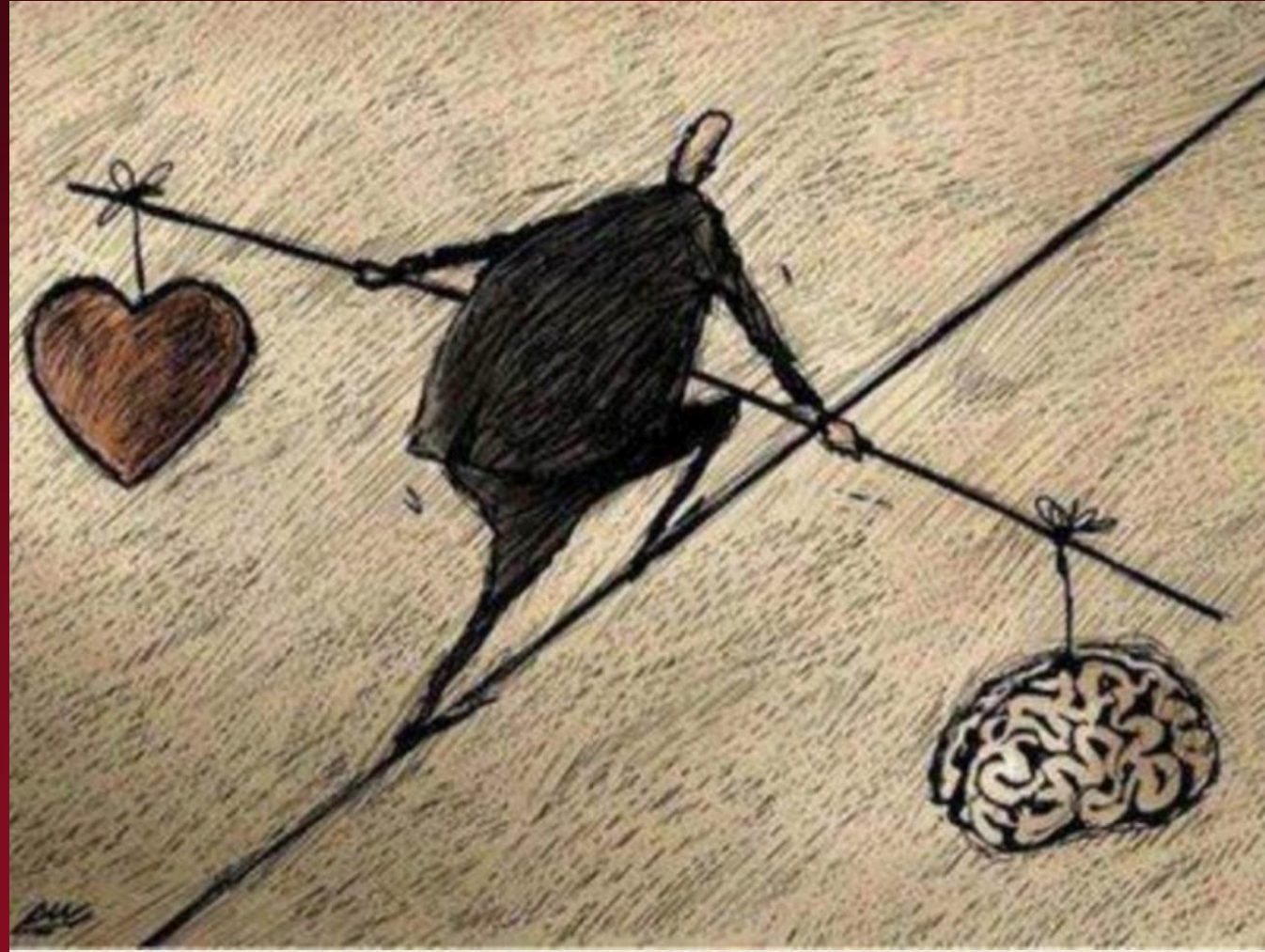


2. The President needs faculty leaders to help the faculty be the faculty.

- Honest Broker
- Courageous Counsellor
- Mission Keeper
- Model of Excellence
- Balancing Artist



Balancing Head and Heart





Balancing HEAD and Heart

“Good philosophy must exist, if for no other reason, because bad philosophy needs to be answered. The cool intellect must work not only against cool intellect on the other side, but against the muddy heathen mysticisms which deny intellect altogether.”



Balancing HEAD and Heart

“Most of all, perhaps, we need intimate knowledge of the past. Not that the past has any magic about it, but because we cannot study the future, and yet need something set against the present, to remind us that the basic assumptions have been quite different in different periods and that much which seems certain to the uneducated is merely temporary fashion.”



Balancing HEAD and Heart

“A man who has lived in many places is not likely to be deceived by the local errors of his native village: the scholar has lived in many times and is therefore in some degree immune from the great cataract of nonsense that pours from the press and microphone of his own age.”



Balancing Head and HEART

“Many people within the academy may serve in mentoring roles: administrators, residence hall, other professional and technical staff, and often students themselves. It is, however, the faculty-student relationship that forms the backbone of any educational institution, and it may be said that the true professor serves, inevitably, as a spiritual guide.” (Sharon Daloz Parks)



Balancing Head and Heart

Faculty are the key to cultivating a sanctifying context



Balancing Head and Heart

“Let us unite the two so long divided,
knowledge and vital piety;
Learning and holiness combined,
And truth and love let all men see.”

Charles Wesley



Faculty Leaders as Legacy Builders